

Directors Present

K. Blanchette, Chair, P. Soulliere, Vice Chair, B. Payne, Past Chair, K. Bortolin, J. Clark, A. Daher, M. Galvin, L. Haugh, C. Stan, D. Wellington, M. Winterton

Directors Absent

C. Gallant

Ex-Officio Present

B. Masotti, Patient Family Advisory Rep., J. Dawson, Chief Nursing Executive B. Marra, Chief Executive Officer, Dr. A. Steen, Chief of Staff, F. Bagatto, CHI Director (virtual), L. Lombardo, CHI Director, Dr. R. Sommerdyk, Pres. Prof. Staff. Assoc.

Ex-Officio Absent

J. Topliffe, Patient Family Advisory Rep.

Administration Present

C. Kondratowicz (Recording Secretary), S. Laframboise, S. McGeen

Guests

None.

1.0 Call to Order

The Board Chair called the meeting to order at 4:31PM.

1.1 Land Acknowledgement & Prayer/Reflection

The Chair read the land acknowledgement followed by the HDGH prayer.

1.2 Confirmation of Quorum

Confirmed

1.3 Declaration of Conflict of Interest/Duty

None.

2.0 Board Education; Ministry of Health, Lead Agencies and French Language Act

This item is being deferred; presenters not able to attend.

3.0 Consent Agenda

The Chair asked if anyone wished to remove anything from the Consent agenda to the full agenda for discussion.

3.1 Items for Approval

3.1.1 Agenda; September 27, 2023

3.1.2 Minutes of the Previous Meetings; June 21, 2023

3.1.3 Finance & Audit Committee Recommendations

(i) 2023/2024 Financial Statements – up to August 31, 2023

3.2 Items to be Received

3.2.1 Chief Nursing Executive Report

Upon motion duly made, seconded, and unanimously carried, the September 27, 2023 Consent Agenda, consisting of the recommendations and reports be approved as presented.

4.0 Board Decisions/Oversight

4.1 2023/2024 Board & Committee Workplans

Board & Committee workplans were provided in the package; no discussion occurred.

Upon motion duly made, seconded, and unanimously carried, the 2023/2024 Board of Directors and Committee Workplans be approved as presented.

5.0 Executive Highlights

5.1 Chief of Staff Report

Dr. Andrea Steen provided a verbal reporting highlighting the following:

- Dr. Burke, Program Medical Director MH&A, passed away unexpectedly on July 6, 2023. A celebration of his life will be held on October 19th at HDGH. The Big Party on November 10th will honour Dr. Burke.
- New interim Director is Dr. Pat Montaleone.
- New lead Psychiatrist for TNI is Dr. Richard Owen.
- Bursary in Dr. Burke's name will be awarded to a Psychiatry Resident at the Schulich Awards.
- Dr. Jeff Cohen is retiring in March 2024; recruitment process has begun.
- Manager of Medical Affairs, Linda DiRosa took a position at Schulich Medical School. Chantelle McIntyre is the new Coordinator of Medical Affairs.

5.2 President and Chief Executive Officer Report

B. Marra provided a verbal report providing the following:

- Pressures associated with any projected influenza or COVID may present occupancy challenges in the system.

HDGH's Year to Date Occupancy is:

- Complex Medical Care (CMC) – Occupancy 98.1%, Average Length of Stay (LOS) is 57 days, Target met 98% of time for admissions (2 days)
- Rehab – Occupancy 92%, Average LOS is 21.4 days
- TNI – Occupancy 97%, Average LOS is 73 days
- Palliative – Occupancy 77%
- HDGH will take precautions to mitigate COVID related risks and continue to operate without disruptions to the campus.
- The surge plan is being revised. 2 North is the preferred unit and is ready should it be required. Staffing will continue to be an issue; reviewing various staffing strategies.
- Strategic Plan – planning and implementation of next steps continue. Administration compiled briefing notes implementation and planning of next steps of the thirteen priorities.

5.3 Board Chair Report

K. Blanchette noted that weekly check-ins with CEO continue with the Chair and Vice Chair.

6.0 Date of Next Meeting

November 22, 2023



7.0 Adjournment

The Board Chair adjourned the open meeting at 4:47PM

Bill Marra, Secretary

Ken Blanchette, Board Chair